

MEMORANDUM

TO: *[Signature]* CC/BOC

FROM: E-132

SUBJECT: Course Critique

1. The trouble with having to prepare critiques seems to me to be twofold: on the one hand, it is almost incumbent upon the person making the critique to find things wrong where perhaps there is nothing of the sort; secondly, the time lapse between the event and the critique oftentimes results in a diminution of both interest and memory. The task of planning and running a course such as the BOC has to be enormous. Yet it came off with no apparent major hitches. There undoubtedly were some, but the point I am trying to make is that they did not become visible to most of the class. A well done is certainly in order to all those instructors and the Class Coordinator for their roles during the course.

2. Some specific criticisms:

A. The seminars on the use of Hotels and Restaurants in operations was not worth the effort. It had little impact and nothing at all was presented that the student couldn't find out for himself by simply reflecting on the problem.

B. I rate equally inadequate the seminar on terminations. This was simply a rehash of case studies that we had already read ! Termination seems to me to be a terribly important aspect of clandestine activities. And yet almost no attention was given to it save one exercise. More time should be spent on it.

C. Teaching of surveillance was inadequate. There were certainly enough exercises in which we had to use surveillance, but training was no enough.

D. More attention should be given to the techniques of agent training.

E. The sessions on audio countermeasures were too long.

F. The map course should be given by instructors, during working hours.

G. The headquarters tour was very good , but I think too much was attempted in too short a time up there. For the next time, please for the sake of the class allow some breathing space during those two days. There is much a student would like to accomplish.

H. I am still miffed about wives weekend. I wanted very much to bring my wife, but could find no way to provide for the children. Something must be done to make it possible for all trainees, including those with children, to attend wives weekend.

I. The political sensitization exercise was excellent. [REDACTED] was a great exercise as well. [REDACTED] on the other hand, was not so good mainly because it should have come later in the course. It made no sense coming when it did.